Victorian School Design









Acknowledgements

Development of this document occurred in consultation with the Design Support for School Project Group and the offices within the Department of Education and Early Childhood Development.

Special thanks to all the school staff who generously provided their time, the architects who provided images and the work of Rubida Research.

- Published by the Infrastructure Division
- Office for Resources and Infrastructure
- Department of Education and Early Childhood Development
- Melbourne
- Published May 2008
- ISBN: 978-0-7594-0481-6
- © Copyright State of Victoria 2008
- This publication is copyright. No part may be reproduced by any process except in accordance with the provisions of the Copyright Act 1968.
- Authorised by Department of Education and Early Childhood Development, 2 Treasury Place, East Melbourne, Victoria, 3002
- The Department of Education and Early Childhood Development gratefully acknowledges the support and contribution of Dr Kenn Fisher, Director,

Learning Futures, Rubida Research Pty Ltd.



Foreword



The Victorian Government is building a world-class education system to invest in young Victorians and our state's future. The Victorian Schools Plan will see every school across the state rebuilt, extended or renovated by 2017.

This investment in infrastructure has created an exciting challenge for the design of our schools. Student outcomes are strongly influenced by the design of learning spaces. To engage children in their learning they require spaces to learn, spaces to share and spaces to play. A supportive learning environment can be enhanced through building design that reflects the diversity of the school community and enables student and teacher interaction.

It is important that we recognise the role of design in achieving high quality teaching and learning programs in our schools. This resource illustrates best practice in school design and highlights some key design challenges for our school sites and buildings.

Fronugn Rike

Bronwyn Pike MP Minister for Education



Contents

F
In
S

Ackno	owledgements	2
Forew	vord	3
Introd	uction	5
1.1	Linking Pedagogy Space	8
1.2	The Consultation Process	12
1.3	Professional Learning	14
1.4	School Design Preconditions	15
1.5	Key Aspects of the Case Studies	17
Stage	s and Spaces	20
2.1	Baden Powell P-9 College—Tarneit Campus, Tarneit, Victoria	21
2.2	Bendigo Education Plan, Bendigo South West 7-10 School, Bendigo, Victoria	27
2.3	Blair Street K-6 and 7-9 Schools, Broadmeadows, Victoria	30
2.4	Echuca 7-12 College, Echuca, Victoria	36
2.5	Laverton P-12 College, Laverton, Victoria	39
2.6	Point Lonsdale P-6 Primary School, Point Lonsdale, Victoria	43

Com	munity Use	47
3.1	Yuille Park P-8 Community College, Wendouree, Victoria	48
Inforr	mation and Communication Technology (ICT)	54
4.1	The Lakes South Morang P-9 School, South Morang, Victoria	55
Ecolo	ogically Sustainable Development (ESD)	61
5.1	Dandenong 7–12 High School, Dandenong, Victoria	62
Spec	ial Features	66
6.1	Wooranna Park P-6 Primary School — Furniture, Dandenong, Victoria	67





Introduction

- 1.1 Linking Pedagogy and Space
- 1.2 The Consultation Process
- 1.3 Professional Learning
- 1.4 School Design Preconditions
- 1.5 Key Aspects of the Case Studies





Figure 1.1: Effective schools mode

(Source: http://www.softweb.vic.edu.au/ blueprint/es/)

These designs recognise that the organisation of a school has a significant influence on its capacity to deliver a contemporary education. Organisational factors include the size and flexibility of student groupings; the way in which students and teachers work together; teachers' professional relationships and professional learning arrangements; the breadth, depth and flexibility of curriculum choices and pathways opportunities; and the number and nature of student transitions.

The physical spaces in schools should be designed to match the teaching and learning required for a modern curriculum. The Principles of Learning and Teaching that underpin the Victorian Essential Learning Standards have significant implications for the design of schools and their learning spaces and this link between curriculum, design and pedagogy is reflected in the early chapters.

The Department's vision for education begins with the learning needs of every child. It is becoming more widely recognised that students' learning outcomes are strongly influenced by their learning environments. The Effective Schools Model that the Department has adopted provides the conceptual framework and context for developing stimulating learning environments that are conducive to the quality of teaching and learning. How learning spaces are designed, the quality of teaching and the richness of curriculum all contribute to how students are engaged in learning and become willing and enthusiastic learners.

The design of school facilities and learning spaces:

- supports effective learning
- promotes new teacher practice
- supports the delivery of quality education over the long term
- engages local communities and
- provides the opportunity for community use and maximising the use of infrastructure.

This document provides a portfolio of designs that includes both educational and architectural features. This portfolio will feature a range of designs and photographs that will change or be supplemented over time.

Good design also places a strong emphasis on flexibility, with spaces capable of supporting different styles of learning. For example, promoting self-directed learning as well as collaboration and project work requires learning spaces that encourage individual and teamwork, as well as space for individual learning. Different pedagogical approaches and the different ways that children learn need to be represented in the design of new learning environments.

Connecting learning with the community, beyond the confines of the classroom or school requires facilities that bridge the gap between community and school. It also requires information technologies that enable new ways of learning and link students to the broader community and to the world.

It is crucial that the schools we design:

- promote individualised learning
- create settings for innovative teaching
- realise the potential that new ٠ technologies can bring to learning
- be environmentally sustainable and responsible and
 - support community engagement.

Effective Schools Model



٠

Curriculum Frameworks



Frameworks:

1. Essential Learning Standards

physical, personal and social learning

health and physical education interpersonal development personal learning civics and citizenship

discipline-based learning

the arts

P-10

••••

english

languages other than english

the humanities (economics, geography and history) mathematics

science

achieved through

interdisciplinary learning

communication design, creativity and technology information and communications technology processes

VCE/VET ₩ VCAL





1.1 Linking Pedagogy and Space

From the Preparatory Year through to Year 12, the Department of Education and Early Childhood Development (DEECD) Principles of Learning and Teaching (PoLT) are used to underpin teaching practice.

The PoLT consist of six principles that address the need to 'build consistent, comprehensive and improved pedagogical approaches within and across schools'¹.

While the PoLT address teacher practice, the Victorian Essential Learning Standards (VELS) govern the curriculum for students in the Preparatory Year through to Year 10 in government schools. The VELS are used as a framework for curriculum planning, assessment and reporting. They are designed to prepare students for their participation in the Victorian Certificate of Education (VCE), the Victorian Certificate of Applied Learning (VCAL) or Vocational Education and Training (VET) in the senior years and for future life. In the early planning stages it is important to establish the relationships and learning and teaching that the school wishes to maintain as well as new approaches that the school wishes to implement. This is then incorporated into an educational plan, whereby the most effective practices both current and intended are combined to create a new shared whole school/community vision.

This concept can then be translated into a process map in which links begin to form between each of the learning spaces and their purpose². Here the core principles of the planning phase are developed visually and it is possible to identify how, when and why the different spaces might be used. To aid this process three zones are applied: Reflective, Creative and Interactive³. The zones are mapped to assist in the development of a conceptual template⁴.

¹http://www.education.vic.gov.au/studentlearning/teachingprinciples/ principles/default.htm, 2007 ²http://www.sofweb.vic.edu.au/facility/pdfs/linking_pedagogy_and_space.

^aFisher, K., A New Theory of Office Design: the Learning Organisation,

January, 2005, p. 35. ⁴McInerney, D. M. and McInerney, V., Educational Psychology – Constructing Learning, Pearson Education Australia, Melbourne, 2002, pp. 295–6.



Figure 1.4: Key pedagogical approaches

(Source: Dr Kenn Fisher, Linking Pedagogy and Space)

Figure 1.5: Process map for linking pedagogy and space

(Source: Dr Kenn Fisher, Linking Pedagogy and Space)

Key pedagogical approaches

A range of pedagogies will be used according to subject matter and essential learning.

These pedagogies will target and support improved student learning outcomes and enhanced student understanding.

Students are at the centre of learning standards.



Process map for linking pedagogy and space

student learning

- Victorian Essential Learning
- Principles of Learning and
- Teaching Assessment Advice,
- Blueprint for Government

intended pedagogical practice

Updated use of ICTs Social and Shared Space emphasis The creation of learning communities

Linking Pedagogy and Space

- Space allocations
- Equipment and Facilities
- Pedagogical Zones
- Learners' Characteristics

Links to stages of learning

Links to specialist and resource spaces



More generally these zones indicate acoustic division; the intended pedagogical activities in the reflective zone, for example, they will involve independent or one-on-one learning of a calm and cognitive nature such as reading or researching, but may also be creative.

Conversely, it is intended that the Creative and Interactive zones may be filled with the 'buzz' of collaboration and exploration, but also provide the opportunity for quiet or reflective learning.

The learning spaces created within these zones are flexible and provide numerous options depending on the ages and stages of learners, the activity, the number of students and the facilities, equipment and resources required.

More generally these zones indicate acoustic Zonal Definitions Chart

Summary	Attributes	Spatial Principles/Alternatives	Furniture Arrangements
 Reflective/Creative Working independently and reflectively 1–3 students Quiet Acoustically and visually private 	 Personal learning spaces Independent, quiet working areas Space for reflection Small groups of 1–3 students Technology access Located in 'eddy spaces' 	 Accommodation for a maximum of 10 individual students Acoustically and visually separated Some small, screened meeting spaces or rooms Provision of work benches 	Lounges Comfortable seating Movable tables
 Creative/Interactive Making, forming, constructing, creating Small groups of 3–5 students Working interdependently/ collaboratively Some separation from other larger groups 	 Space for processing/gathering information Space for learning activities in small groups Problem, process and inquiry-based learning Technology access 	 Accommodation for a maximum of 25 students in groups Resource and technology rich Flexible arrangements Links to the outdoors Some access to non-specialist wet spaces 	 Round tables for 4–6 students Movable chairs Storage for student work and resources Display and projection space
 Interactive Acting reciprocally Larger groups – multiple classes Potentially very noisy Working interactively Little separation between groups as they are interacting 	 Space for more collaborative, interactive learning Team teaching Larger groups Open space Technology access 	 Accommodation for a maximum of 75 students in groups, e.g. 3 x 25 students Movable and flexible furniture Less acoustic and visual separation Links to outdoors Specialist wet spaces/studios shared with other larger groups 	 Round tables for 4–6 students or flexible furniture that can be configured in different groupings/ arrangements Views to multiple visual learning screens Access to multiple display areas



Figure 1.6: Acoustic division of zones

Acoustic Division of Zones

Reflective	Creative	Interactive
Quiet	Noise Level	Noisier



Creative Areas



11











Interactive Areas



1.2 The Consultation Process

From the early stages of design, the learning community for whom the school is being created must be involved. School council, teachers, students and members of the community (including from business and industry) can provide valuable knowledge throughout the design phase, which will result in a well-established connection by the time the school is functional.

Successful school design is achieved through a clear understanding of the educational needs and vision, and translation of these requirements into creative and responsive learning settings. The requirements and other inputs are harvested during consultation that should embrace the staff, students and the wider community.

Consultation must be well managed and transparent and it should involve all key stakeholders in the project working collaboratively. It is a critical phase in which all planning and design is founded. Schools and communities can build their knowledge and understandings during this process by being exposed to innovative and functional designs, best-practice research and concepts.

Teachers, students and community members should be provided with a thorough understanding of the design concepts. Those who utilise the space must know its intended uses and how the space can be best used to achieve desired outcomes. Professional learning to support the effective use of the new environment and the linkage between pedagogy and space is an essential part of the change process.

The concepts linking pedagogy and space should be applied consistently throughout all phases of design to maintain links between space and purpose. These links will improve the interpretation of language between design and pedagogy, resulting in a shared understanding of how the initial spatial concepts and the learning and teaching methodologies are integral to achieving the school's vision. Accordingly, the consultation process it should be considered, structured and nurtured carefully. The process can be supported through a variety of techniqu and procedures including:

- clear articulation and analysis of th school's vision
- establishment of a collaborative, va and multiskilled planning group
- inclusion of critical or alternative vie
 - regular planning meetings and discussions
- review of current projects (by site inspections or research)
- one-on-one interviews (i.e. with ke staff, authorities or other key stakeholders)
- design workshops and focus grou 'brainstorm' ideas, review planning options and to develop the Project
- participatory and interactive forum sessions

tself	 iterative review of the Project Brief and the design responses
ues	 clear identification of key decisions and sign-offs.
Ie	
aried	
ews	
ý	
ps (to 9 : Brief)	
is and	



Figure 1.7: The collaborative process



My community My connections My home



My education My dreams My future

The collaborative process



My profession My creativity My expertise



My work place My success My knowledge



My family My expectations My culture



My resources My relationships My experience



1.3 Professional Learning

A key to success is the focus on consistent and ongoing professional development of teachers and their involvement in cooperative planning in relation to all elements of the school's program ... schools must heavily invest in this approach to achieve success for students and for teachers.

The Victorian Essential Learning Standards (VELS) define what students should know and be able to do across the different stages of schooling. The VELS also focus on learning for understanding and on developing students who can apply their knowledge beyond the classroom. The Principles of Learning and Teaching (PoLT) P-12, provide a basis for selecting the appropriate teaching practice, reviewing that practice and identifying key areas for improvement.

Effective schools have cultures that value continuous learning and encourage the establishment of the school as a learning community, informed by learning from each other and sharing of best practice on effective teaching and learning.

For school communities that are embarking on the development of new schools, modifications to existing facilities or regeneration proposals, professional learning plays a key role in engaging staff in the vision for the new facilities and the pedagogical activities that will occur within the learning and teaching spaces.

Many of the new learning environments described in this document are premised upon the use of a range of pedagogical approaches to learning - the engagement of small and large groups of students, individualised learning, peer to peer learning, explicit teaching, the embedded use of Information and Communication Technology (ICT) and project-based and inquiry-based learning.

What does this mean for the design of new school facilities?

Involving all staff in defining the characteristics of effective learning and what teaching practices can best support the achievement of this learning.

- Deciding the best way that these practices or methodologies can be delivered and the type of environment in which the learning can take place.
- Identifying and supporting any changes in teaching practice and the ways students engage in their learning that may be influenced by the design of the learning spaces.
- Monitoring and reflecting on practice over time to ensure that it is meeting the intentions outlined in the educational rationale.

Resources

Professional Learning in Effective Schools the Seven Principles of Highly Effective Professional Learning, http://www. education.vic.gov.au/about/publications/ policy/blueprint.htm

Linking Pedagogy and Space - Planning principles for Victorian Schools Based on the Principles of Learning and Teaching, http:// www.education.vic.gov.au/about/ directions/buildingfutures/default.htm



1.4 School Design **Preconditions**

There are a number of elements that contribute to school design well before plans are created. Before identifying the mechanisms for successfully creating good school (or part school) designs a series of pre-conditions need to be addressed:

- 1. Transformational rather than incremental change is to be pursued, informed by the latest research about effective teaching and learning.
- 2. As outlined in section 1.2, the consultation process is vital to the success of the school. The often unheard voices of students and teachers need to be acknowledged to ensure designs meet expectations and requirements, but also to facilitate the eventual transition into the new learning spaces. The ease with which this can be achieved is dependent on student and teacher involvement. Their participation in all design phases can lessen the transitional impact as concepts, methodologies and features are progressively exposed in context. A broad involvement and engagement of parents and the community is also important.

The development of such 'bottom up' mechanisms promote community understanding of what makes a good learning environment and fosters a sense of ownership.

- 3. The recognition of good design. Supporting, seeking, facilitating and celebrating good design should be evident through the whole process. By design quality, we mean aspects that go 6. beyond function such as buildings and spaces that are engaging, diverse and inclusive; culturally rich and poetic; and beautiful or inspiring.
- Designs must be based on the unique pedagogy and curriculum of each school. Each school should have a clear educational rationale from which a clear and concise brief is drawn, supported by a master plan.

- 5. Adequate budgets, programs and processes. Designs need to take account of the available level of resources and life cycle costs. Processes need to include time to properly develop the brief and the design in detail. Design facilitation and feedback techniques are also integral building system design capacity.
 - Appropriately qualified designers and assessors are to be used. Individuals and groups should be identified who understand education and current pedagogical directions, or who have shown commitment by participation in education conferences or awards. A design team will be selected based on their demonstrated capacity in delivering high-quality design outcomes. Panels, interviews and best practice exemples will assist in this process.
- 7. The procurement and construction process will also support good design.
- 8. Those involved on the project should b prepared to accept some risk to achieve innovation. This may include the appointment of a design champion.

	9.	Schools will be encouraged, educated and empowered to demand innovative solutions.
	10.	Designs should encourage idealistic benchmarks not just minimum standards.
to	11.	Extensive adoption of Ecologically Sustainable Development (ESD) measures to be integrated along with student awareness/involvement in sustainability through links to school pedagogy and design will be encouraged.
	moo sch	eveloping proposals for new or dernised school building or facilities, ools must follow the stages outlined in Building Futures process.
t- ve	Dep sch bee des and	rder to facilitate this process, the partment has identified a number of ool design exemples. The exemples have on chosen to demonstrate key aspects of ign that, when linked to the school vision context, promote the creation of best ctice learning and teaching environments.



These are:

- Stage-appropriate learning environments - the school environment reflects the core principles of learning and teaching and the pedagogy and design elements necessary to support the attributes of a successful learner.
- Multiple uses for specialist facilities -٠ more flexible use of specialist resources can be achieved through innovative design.
- ٠ Specialist community use - the relationship between schools and their communities can be fostered by school designs that accommodate the joint use of facilities by community users, community access to ICT and training facilities and the availability of meeting and interview rooms for use by specialist providers.
- Community/Cultural context the ٠ design of school facilities should reflect the community context in which the school is located and incorporate into the internal and external design a recognition of the importance of community and cultural heritage (for

example, in schools with Indigenous students, the culture of that Koorie community should be acknowledged with a community meeting place and other features agreed by that community).

- Information and Communication Technology (ICT) – ICT is integral to new school design and should support the latest technologies and provide the capacity for new developments over the life cycle of the school.
- **Ecologically Sustainable Development** (ESD) - school buildings and their environments can play their part in minimising the use of material resources (energy and water), minimising waste and avoiding pollutants using recycled materials, and protecting and enhancing habitats and wildlife.
- Special features such as the use of ٠ indoor/outdoor learning spaces, furniture, display spaces, location of staff work areas and student home bases.

These elements are important in fine tuning the design elements to reflect the educational rationale underpinning the school design.



1.5 Key Aspects of the Case Studies

This document provides examples of schools that cover one of more of the key aspects highlighted by the Design Support Project Working Group. These design essentials must be wholly or partly represented if the individual project is to be deemed an example of innovation in school design. These elements represent the direction of school design and their presence demonstrates the implementation of a collaborative, well-researched design process.

	Baden Powell P-9 College	Bendigo Education Plan, Bendigo South West 7–10 School	Blair Street K–6 and 7–9 Schools	Echuca 7–12 College	Laverton P-12 College	Point Lonsdale P–6 Primary School	Yuille Park P–8 Community
Chapter 2 Stages and Spaces							
Chapter 3 Community Use							L.
Chapter 4 nformation and Communication Fechnology (ICT)							
Chapter 5 Ecologically Sustainable Development (ESD)							
Chapter 6 Special Features							
Design focus	Design feature	9					

V;





Linking principles to place

... pedagogical activities require specific spatial qualities to be effective. Each principle requires specific pedagogical approaches to support that principle, and these pedagogies are applied through the five core activities or modes. These modes have direct implications for learning-settings design.

Figure 1.8: Linking principles to place

(Source: Department of Education and Early Childhood Development, http://www. sofweb.vic.edu.au/facility/pdfs/linking_ pedagogy_and_space.pdf)

Principle	Pedagogical Approach	Pedagogical Activity	Implications for Building De
The learning environment is supportive and productive	Learner-centred pedagogies with multiple learning settings co-located	Delivering	Design reflects community diversit Students have access to teachers
The learning environment promotes independence, interdependence and self-motivation	Peer-to-peer learning, integrated problem and resource-based learning	Applying	Breakout spaces are provided to a Furniture is suitable for cooperative
Students are challenged and supported to develop deep levels of thinking and application	Integrated, problem and resource-based learning	Creating	Access to ICT, multimedia support
Students' needs, backgrounds, perspectives and interests are reflected in the learning program	Theory linked to practice, problems integrate both aspects, resources used continually and creatively, integrated curriculum delivery	Communicating	Quiet spaces Multipurpose rooms that enable st time, encourage integrated curricu Teacher spaces that encourage cr students
Assessment practices are an integral part of teaching and learning	Continuous assessment, utilising a pedagogy of assessment		Spaces for student-teacher confer Intranet facilities enable ongoing m
Learning connects strongly with communities and practice beyond the classroom	Project and resource-based learning on practical problems	Decision making	Buildings and facilities that bring the ICT facilities that support curriculu

esign

sity, respects and values different cultures s

allow individual student work ve learning

orts authentic learning

students to work on different subjects over longer periods of culum

cross-disciplinary teams of teachers working with groups of

ferencing monitoring of student progress by students and parents

the community into the school lum links to professional and community practice



Linking pedagogical activities to spatial settings

... categoric pedagogical practices have associated space types.

Figure 1.9: Linking pedagogical activities to spatial settings

Pedagogical Activity	Pedagogical Attribute	Process Steps	Behavioural Premise
Delivering	Formal presentations Instructor controls presentation Focus on presentation Passive learning	Prepare and generate presentation Deliver to an audience Assess understanding	Bring information before the Instructor lead Knowledge is in one source
Applying	Controlled observation One-to-one Master and apprentice alternative control Informal Active learning	Knowledge transferred via demonstration Practice by recipient Understanding achieved	Learner-centred Apprentice model
Creating	Multiple disciplines Leaderless Egalitarian Distributed attention Privacy Casual Active learning	Research Recognise need Divergent thinking Incubate Interpret into product/innovation	Innovation or knowledge mo abstract to a product
Communicating	Knowledge is dispersed Impromptu delivery Casual Active learning	Organise information Deliver Receive and interpret Confirm	Share information Provide quick exchange
Decision making	Knowledge is dispersed Information is shared Leader sets final direction Situation is protected Semi-formal to formal Passive/active learning	Review data Generate strategy Plan Implement one course of action	Make decisions

